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(Stock Exchange Code 1847) June 5, 2019

# To Shareholders with Voting Rights:

Hiroyuki Hasegawa President and Representative Director ICHIKEN Co., Ltd. 1-1-1, Shibaura, Minato-ku, Tokyo, Japan

### **NOTICE OF**

### THE 93RD ANNUAL GENERAL MEETING OF SHAREHOLDERS

#### Dear Shareholders:

We would like to express our appreciation for your continued support and patronage.

You are cordially invited to attend the 93rd Annual General Meeting of Shareholders of ICHIKEN Co., Ltd. (the "Company"). The meeting will be held for the purposes as described below.

If you are unable to attend the meeting, please review the attached Reference Documents for the General Meeting of Shareholders and exercise your voting rights by either of the methods described below.

[Exercising your voting rights by mail (in writing)]

Please review "Exercising your voting rights by mail" on page 3 of the Japanese version of this document and indicate your vote for or against each proposal on the enclosed Voting Rights Exercise Form, and have it delivered to the Company by 6:00 p.m. Japan time on Tuesday, June 25, 2019.

[Exercising your voting rights by electromagnetic means (via the Internet)]

Please review "Exercising your voting rights via the Internet" on page 4 of the Japanese version of this document and exercise your voting rights by 6:00 p.m. Japan time on Tuesday, June 25, 2019.

**1. Date and Time:** Wednesday, June 26, 2019 at 10:00 a.m. Japan time (Reception begins at 9:00

a.m.)

**2. Place:** "Rose Room," 2F, Annex Building of Shiba Park Hotel

1-5-10, Shibakoen, Minato-ku, Tokyo, Japan

3. Meeting Agenda:

Matters to be reported: The Business Report and Non-consolidated Financial Statements for the

Company's 93rd Fiscal Year (April 1, 2018 - March 31, 2019)

Proposals to be resolved:

**Proposal 1:** Appropriation of Surplus **Proposal 2:** Election of Seven (7) Directors

### 4. Matters Determined on the Exercise of Voting Rights:

- (1) If there is no indication of a vote for or against any proposal on the Voting Rights Exercise Form mailed to the Company, it shall be treated as an indication of consent for the proposal.
- (2) If voting rights are exercised both by mail and via the Internet, the vote exercised via the Internet shall be treated as the valid exercise of voting rights.

- (3) If voting rights are exercised multiple times via the Internet, the final vote exercised during the exercise period shall be treated as the valid exercise of voting rights. In addition, if voting rights are exercised in duplicate using a PC, smartphone or mobile phone, the final vote exercised during the exercise period shall be treated as the valid exercise of voting rights.
- When attending the meeting, please bring the enclosed Voting Rights Exercise Form and submit it at the reception desk.
- Of the documents to be attached to this Notice, Notes to Non-consolidated Financial Statements are posted on the Company's website (http://www.ichiken.co.jp) in accordance with provisions of laws and regulations as well as Article 18 of the Company's Articles of Incorporation and therefore are not included in the attached document of this Notice. Accordingly, the Non-consolidated Financial Statements included in this Notice are part of the Non-consolidated Financial Statements audited by the Accounting Auditor and the Audit & Supervisory Board Members when preparing the respective audit report.
- © Should the Reference Documents for the General Meeting of Shareholders, Business Report, and Non-consolidated Financial Statements require revisions, the details of revisions will be posted on the Company's website (http://www.ichiken.co.jp).

# **Reference Documents for the General Meeting of Shareholders**

### **Proposals and References**

## **Proposal 1:** Appropriation of Surplus

The Company focuses on enhancing corporate value through business growth and expansion and more stabilized financial position as well as stable distribution of dividends as a direct profit return to shareholders, and as its basic policy on shareholder returns, the Company will decide on profit distribution by considering enhancement of internal reserves in preparation for future growth and expansion.

The year-end dividend for this fiscal year shall be as follows based on the above basic policy and business results of the year.

- (1) Type of dividend property Cash
- (2) Items related to the allocation of dividend property to shareholders and its total amount 80 yen per share of common stock of the Company Total amount: 579,582,560 yen
- (3) Effective date for distribution of dividends from surplus: June 27, 2019

# **Proposal 2:** Election of Seven (7) Directors

The terms of office of all seven (7) Directors will expire at the closing of this General Meeting of Shareholders. Accordingly, the Company proposes the election of seven (7) Directors.

The candidates for Directors are as follows.

# [Reference] List of candidates

No.		Name	Date of birth	Current positions and responsibilities at the Company	Attendance at the Board of Directors meetings (Attendance rate)
1	Reelection	Hiroyuki Hasegawa	February 4, 1960	President and Representative Director, Executive Officer	14 out of 14 meetings (100%)
2	Reelection	Hideo Nishide	January 21, 1954	Director and Managing Executive Officer General Manager of Administration Division	14 out of 14 meetings (100%)
3	New election	Hideaki Sasa	April 2, 1954	Managing Executive Officer Acting General Manager of Technology Division	_
4	New election	Tomoharu Yunokuchi	December 16, 1957	Managing Executive Officer Acting General Manager of Business Division	-
5	Reelection Outside	Susumu Fujita	December 23, 1956	Director	13 out of 14 meetings (92%)
6	Reelection Outside Independent	Hideaki Takeuchi	May 11, 1959	Director	14 out of 14 meetings (100%)
7	Reelection Outside Independent	Shunji Ichiji	July 29, 1963	Director	14 out of 14 meetings (100%)

No.	Name (Date of birth)		Past experience, positions, responsibilities and significant concurrent positions	Number of shares of the Company held	
1	Hiroyuki Hasegawa (February 4, 1960)  [Reelection]  [Attendance at the Board of Directors meetings] 14 out of 14 meetings (100%)		Joined the Company Director, Acting General Manager of Kansai Branch Director, General Manager of Kansai Headquarters and Kobe Head Office Managing Director, General Manager of Kansai Headquarters and Kobe Head Office Director and Managing Executive Officer, Deputy General Manager of Business Headquarters and General Manager of Kanto Headquarters Director and Managing Executive Officer, General Manager of Tokyo Branch Director and Senior Managing Executive Officer, General Manager of Business Promotion Division President and Representative Director, Executive Officer (to present)	5,300	
	for supervising each branch, and has served as President and Representative Director since June 2015. He has a wide range of knowledge and experience in overall business operations of the Company as well as deep insight and track records in business management and therefore, the Company nominated him as a candidate for Director because we believe that he is qualified to decide important business execution and supervise execution of duties of Directors.				
2	a general manager of Administration Divis	gaged in finance a the administration ion. He has abunda	and accounting operations for many years and since joining the Com- division. Since June 2015, he has served as Director and General Mant knowledge, experience and track records in finance and accounting	Ianager of ing fields and	
	deep insight about the general administrative division and therefore, the Company nominated him as a candidate for Director because we believe that he is qualified to decide important business execution and supervise execution of duties of Directors.				
3	Hideaki Sasa (April 2, 1954) [New election]	October 1993 June 2002 April 2008 April 2013 June 2013 June 2015 June 2016 April 2019	Joined the Company General Manager of Construction Division of Sapporo Branch General Manager of Construction Division of Tokyo Branch Deputy General Manager of Tokyo Branch Executive Officer, Deputy General Manager of Tokyo Branch Executive Officer, General Manager of Tokyo Branch Managing Executive Officer, General Manager of Tokyo Branch Managing Executive Officer, Acting General Manager of Technology Division (to present)	1,500	
	[Reason for nomination as candidate for Director] The candidate has engaged in branch operations of the Company for many years and has served as General Manager of Tokyo Branch since June 2015. He has abundant knowledge, experience and track records in overall branch operations and particularly, deep insight about construction technologies supported by practical experience in the construction division and therefore, the Company nominated him as a candidate for Director because we believe that he is qualified to decide important business execution and supervise execution of duties of Directors.				

No.	Name		Past experience, positions, responsibilities	Number of shares of the		
	(Date of birth)	1	and significant concurrent positions			
		July 2003	Joined the Company	Company held		
4	Tomoharu	January 2006	General Manager of Fukuoka Branch			
	Yunokuchi	April 2008	Executive Officer, General Manager of Fukuoka Branch			
	(December 16, 1957)	June 2013	Managing Executive Officer, General Manager of Fukuoka	000		
		1	Branch	800		
	[New election]	April 2016	Managing Executive Officer, General Manager of Kansai Branch			
		April 2019	Managing Executive Officer, Acting General Manager of			
			Business Division (to present)			
	[Reason for nomination as candidate for Director]					
		The candidate has served as General Manager of Fukuoka Branch and other positions in the Company since January				
ļ	2006. He has abundant knowledge and experience in overall branch operations and deep insight about both sales strategies					
ļ		and construction technologies and therefore, the Company nominated him as a candidate for Director because we believe				
	that he is qualified to		usiness execution and supervise execution of duties of Directors.			
	Susumu Fujita	July 2002	Assistant General Manager of President's Office, MARUHAN			
	(December 23, 1956)	October 2005	Corporation			
	(		General Manager of Corporate Planning Division			
	[Reelection]	October 2006	Executive Officer, General Manager of Corporate Planning Division			
	[Outside]	June 2015				
		Julie 2015	Director and Executive Officer, General Manager of Corporate Planning Division			
	[Attendance at the	June 2015	Outside Director, the Company (to present)	0		
	Board of Directors	July 2015	Director and Executive Officer, General Manager of Corporate	U		
5	meetings]	July 2015	Planning Headquarters, MARUHAN Corporation			
	13 out of 14 meetings	June 2018	Director and Senior Executive Officer, General Manager of			
]	(92%)	June 2010	Corporate Planning Headquarters (to present)			
	[Vasus of saminal	[Significant concu				
	[Years of service] 4 years	Director and Senior Executive Officer, General Manager of Corporate Planning				
	4 years	Headquarters, MARUHAN Corporation				
	[Reason for nomination	[Reason for nomination as candidate for Outside Director]				
ļ		The candidate has many years of experience and deep insight in planning and execution of business strategies as				
	well as experience in corporate management at another company. The Company nominated him as a candidate for					
	Outside Director because we believe that he is able to supervise execution of duties of Directors from an objective					
	standpoint and provid			T		
	Hideaki Takeuchi	April 1984	Joined JGC CORPORATION			
	(May 11, 1959)	April 1994	Registered at TOKYO BAR ASSOCIATION  Joined Tadashi Shimizu Law Office			
	[Reelection]	Ootobou 2001	Established Matsui and Takeuchi Law Office			
	[Outside]	October 2001	Partner, Matsui and Takeuchi Law Office			
	[Independent]	August 2005	Established Takeuchi Law Office			
	[macpendent]	August 2003	Chief Attorney, Takeuchi Law Office (to present)	_		
ļ	[Attendance at the	September 2012	Outside Audit & Supervisory Board Member, MEDIUS	0		
	Board of Directors	september 2012	HOLDINGS Co., Ltd. (to present)			
6	meetings]	June 2015	Outside Director, the Company (to present)			
	14 out of 14 meetings	[Significant concu				
	(100%)	Chief Attorney, Takeuchi Law Office				
			Supervisory Board Member, MEDIUS HOLDINGS Co., Ltd.			
Į I	[Years of service]	1				
	4 years					
ļ		[Reason for nomination as candidate for Outside Director]				
	The candidate has abundant experience and deep insight as a legal professional, though he has not been involved in					

The candidate has abundant experience and deep insight as a legal professional, though he has not been involved in corporate management other than as an outside officer. The Company nominated him as a candidate for Outside Director because we believe that he is able to supervise execution of duties of Directors from an objective standpoint and provide advice on overall management.

No.	Name (Date of birth)		Past experience, positions, responsibilities and significant concurrent positions	Number of shares of the Company held	
7	Shunji Ichiji (July 29, 1963)  [Reelection] [Outside] [Independent]  [Attendance at the Board of Directors meetings] 14 out of 14 meetings (100%)  [Years of service] 2 years	February 1988  February 1989 October 1993 November 1993 June 1995  January 2008 January 2008 March 2011 November 2013 April 2014 July 2014 June 2017 [Significant concu Chairman and Dir	Joined Tokyu Land Area Service Co. (current Tokyu Livable, Inc.) Joined Taketsu Estate Co., Ltd. Founded Will Real Estate Sales (current Will Co., Ltd.) Director, Asahi House Co., Ltd. Established Will Real Estate Sales Co., Ltd. (current Will Co., Ltd.) President and Representative Director, Will Real Estate Sales Co., Ltd. Director, Reno West Co., Ltd. (to present) Director, Will Financial Communications Co., Ltd. Representative Director, Will Kukan Design Co., Ltd. Director, You Co., Ltd. Chairman and Director, Will Co., Ltd. (to present) Director, WILL STUDIO Outside Director, the Company (to present) rrent positions] rector, Will Co., Ltd.	0	
	[Reason for nomination as candidate for Outside Director]				

The candidate has experience in corporate management at other companies and has many years of experience and deep insight in practical business related to real estate. The Company nominated him as a candidate for Outside Director because we believe that he is able to supervise execution of duties of Directors from an objective standpoint and provide appropriate advice on overall businesses of the Company.

There are no special interests between each candidate for Director and the Company. (Notes)

- Messrs. Susumu Fujita, Hideaki Takeuchi and Shunji Ichiji are candidates for Outside Directors.
- The Company has entered into an agreement with Messrs. Susumu Fujita, Hideaki Takeuchi and Shunji Ichiji in accordance with provisions of Article 427, Paragraph 1 of the Companies Act to limit their liability for damages as stipulated in Article 423, Paragraph 1 of the Companies Act to three (3) million yen or the amount stipulated in Article 425, Paragraph 1 of the Companies Act, whichever is higher. In the event that each candidate is reelected as Outside Director, the Company will enter into an agreement with the same contents as the said agreement with each candidate.
- The Company has designated Messrs. Hideaki Takeuchi and Shunji Ichiji who meet the Independence Criteria for Outside Officers listed below stipulated by the Company as independent officers and filed notifications with Tokyo Stock Exchange, Inc. In the event that both candidates are reelected as Outside Directors, the Company will continue to designate them as independent officers.

### Reference

### 1. Policy on Selection of Candidates for Directors and Overview of its Procedure

The Company shall select candidates for Directors by taking into account the following items in order to ensure a good balance and diversity of knowledge, experience and capabilities of the Board of Directors as a whole, with a view to new businesses and overseas expansion.

#### (1) Candidates for Executive Directors

Candidates for Executive Directors shall have personal integrity, well-versed knowledge about operations of the departments he/she is in charge of as an Executive Director, ability to communicate with other officers and employees, insights for thorough compliance with laws and regulations and corporate ethics, etc.

### (2) Candidates for Outside Directors

Candidates for Outside Directors shall have personal integrity and abundant experience in corporate management at other companies for bringing in diverse viewpoints to the Company's Board of Directors, or a wide range of experience and knowledge including expertise in legal, finance, accounting and other fields, and shall be capable of expressing appropriate opinions and providing instructions and supervision based on such experience and knowledge.

### 2. Independence Criteria for Outside Officers

The Company has established the "Independence Criteria for Outside Officers" as follows to clarify our views on independence of Outside Directors and Outside Audit & Supervisory Board Members.

If an outside officer does not fall under any of the following items, the outside officer shall be deemed to be independent from the Company and have no risk of causing a conflict of interest with general shareholders.

- (1) A person who currently serves or previously served even once as a Director, Executive Officer or other equivalent position or an employee of the Company or the Company's subsidiary
- (2) A person whose major business partner is the Company (the Company's business partner to which, during the most recent fiscal year, the Company paid an amount exceeding 2% of the annual revenue of the business partner pertaining to the most recent fiscal year) or an executive person thereof (Executive Director, Corporate Executive, Executive Officer or other equivalent position and an employee. The same shall apply hereinafter.)
- (3) A major business partner of the Company (a person who paid an amount exceeding 2% of the annual sales of the Company for the most recent fiscal year to the Company) or an executive person thereof
- (4) A major lender of the Company (a person whose name is listed as a major lender in the business report for the most recent fiscal year) or an executive person thereof
- (5) A consultant, certified public accountant, licensed tax accountant, attorney-at-law, judicial scrivener, patent attorney or other professional person who received monetary or other property benefits worth more than 10 million yen annually from the Company in the most recent fiscal year other than executive remuneration (however, if a person who received those property benefits is an organization such as a corporation and partnership, a person belonging to the organization only if the organization received property benefits worth more than 2% of the annual revenue of the organization from the Company in the most recent fiscal year)
- (6) A person who is in charge of audit operations for the Company as a partner, etc. of an audit firm which is the Accounting Auditor of the Company
- (7) A person who received donations exceeding 10 million yen annually from the Company in the most recent fiscal year (however, if a person who received those donations is an organization such as a corporation and partnership, a person belonging to the organization)
- (8) An executive person of another company, whose position constitutes an interlocking outside officer position in relation to his/her position as an outside officer of the Company
- (9) A major shareholder of the Company (a person who holds 10% or more of the voting rights of all

- the shareholders of the Company under its name or the name of any other person as of the end of the most recent fiscal year) or an executive person thereof
- (10) An executive person of a party with respect to which the Company holds 10% or more of the voting rights of all the shareholders of the party
- (11) A person who was an executive person of a corporation or any other party that falls under any of items (2) to (10) above at any point in the past three years
- (12) A spouse or a relative within the second degree of kinship of a person that falls under any of items (1) to (11) above (however, limited to an important person)
- (13) In addition to the provisions of each preceding item, a person who is deemed to have special reasons that would cause a conflict of interest with the Company