



ICHIKEN Co., Ltd.

Stock Exchange Code: 1847

Fiscal Year Ended March 31, 2026 Financial Results Briefing Materials

June 2, 2026

Bringing the future to you through
innovative living spaces

ICHIKEN For Your Living Space

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I.

Overview of Financial Results for the Fiscal Year Ended March 31, 2026

Business Environment

1. While the Japanese economy continues to recover moderately—supported by improvements in employment and income conditions—it remains essential to closely monitor factors such as rising interest rates due to monetary policy, rising prices, and geopolitical risks arising from unstable international conditions centered around the Middle East.
2. In the construction industry, government construction investment was steady. Although private-sector capital investment has shown signs of growth driven by improvements in corporate earnings, the industry continues to face an uncertain business environment, including higher construction material prices and a more difficult procurement environment due to the worsening situation in the Middle East, higher labor costs due to a chronic shortage of workers, and other factors.

Corporate Efforts

1. Aggressively sought orders to meet the demand for new construction, interior design, and renovations for stores and construction for lodging facilities by leveraging upon our know-how from our core commercial facility construction business as well as our planning and proposal expertise.
2. Rolled forward the Vision 2030 Long-Term Business Plan to formulate the new Vision 2035, which starts in FY2026, and the Medium-Term Business Plan (2026–2028), which covers the three-year period from FY2026 to FY2028. Implemented a range of measures to achieve the management goals set out in these plans.

Financial Results for FYE March 2026

- Transitioned to consolidated accounting from the first six months (first half) ended September 30, 2024.
- Orders increased year on year, resulting in higher revenue and profit.
- Record high profit achieved.

(Millions of yen)

	Consolidated FYE March 2025	Consolidated FYE March 2026	YOY Change	Target ^{*1}	ICHIKEN Non- Consolidated FYE March 2025	ICHIKEN Non- Consolidated FYE March 2026	YOY Change	
	Amount	Amount		Amount	Amount	Amount		
Orders	103,626	119,273	15,647	—	101,716	115,913	14,196	
Contracts carried over	90,481	103,861	13,379	—	86,963	101,328	14,365	
Net sales	98,999	106,176	7,176	105,000	96,448	101,830	5,382	
Breakdown	Projects completed	98,730	105,893	7,163	—	96,178	101,548	5,369
	Real estate business	269	282	13	—	269	282	13
Gross profit	10,484	13,096	2,611	—	10,044	12,247	2,203	
Breakdown	Projects completed	10,311	12,907	2,595	—	9,871	12,058	2,187
	Real estate business	173	189	16	—	173	189	16
SG&A	^{*2} 3,649	4,063	413	—	3,297	3,698	401	
Operating profit	6,835	9,033	2,198	8,200	6,747	8,549	1,802	
Ordinary profit	6,769	8,954	2,184	8,100	6,677	8,559	1,882	
Extraordinary income or loss	144	155	11	—	140	154	13	
Profit attributable to owners of parent	4,679	6,408	1,728	5,500	4,687	6,220	1,533	

*1 The consolidated earnings forecast was revised on February 13, 2026.

*2 Includes expenses for the acquisition of subsidiary shares.

Breakdown by Category (1) (ICHIKEN Non-Consolidated)

(Millions of yen)

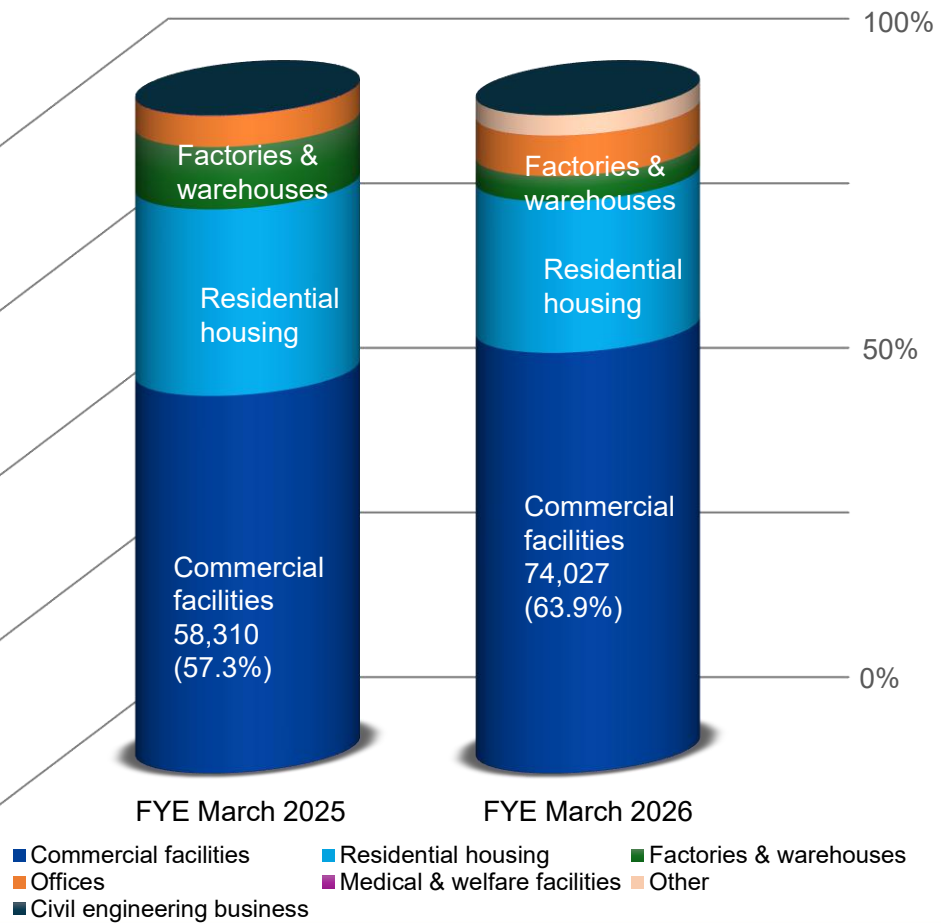
		Orders			Completed Construction Contracts			Contracts Carried over			
		FYE March 2025	FYE March 2026	Change	FYE March 2025	FYE March 2026	Change	FYE March 2025	FYE March 2026	Change	
Construction Business	Commercial facilities	58,310	74,027	15,716	43,306	61,836	18,529	40,681	52,872	12,190	
	Breakdown	Retails & stores	37,633	41,061	3,428	35,703	42,221	6,517	21,906	20,746	(1,159)
		Lodging facilities	18,164	30,522	12,358	5,449	15,540	10,091	16,926	31,908	14,981
		Amusement facilities	2,512	2,443	(69)	2,153	4,074	1,920	1,847	216	(1,631)
	Residential housing	28,812	26,663	(2,148)	15,907	23,165	7,258	33,435	36,933	3,498	
	Offices	4,780	7,099	2,319	10,903	6,469	(4,433)	5,757	6,387	629	
	Factories & warehouses	9,634	4,455	(5,179)	25,614	9,875	(15,738)	7,002	1,582	(5,420)	
	Medical & welfare facilities	63	21	(42)	66	11	(55)	-	10	10	
	Other	24	3,582	3,558	331	39	(292)	-	3,542	3,542	
	Total	101,625	115,849	14,223	96,129	101,397	5,268	86,876	101,328	14,451	
Civil Engineering Business Total	91	64	(26)	49	150	101	86	-	(86)		
Total	101,716	115,913	14,196	96,178	101,548	5,369	86,963	101,328	14,365		

Breakdown by Category (2) Orders (ICHIKEN Non-Consolidated)

- Orders received totaled ¥115,913 million (YOY increase of 14.0%)
- Steady performance on strength of orders mainly for commercial facilities.

(Millions of yen)

Orders						
	FYE March 2025		FYE March 2026		Change	
	Amount	Share	Amount	Share	Difference	%
Commercial facilities	58,310	57.3%	74,027	63.9%	15,716	27.0%
Residential housing	28,812	28.3%	26,663	23.0%	(2,148)	(7.5%)
Offices	4,780	4.7%	7,099	6.1%	2,319	48.5%
Factories & warehouses	9,634	9.5%	4,455	3.8%	(5,179)	(53.8%)
Medical & welfare facilities	63	0.1%	21	0.0%	(42)	(66.2%)
Other	24	0.0%	3,582	3.1%	3,558	14,814.9%
Civil engineering business	91	0.1%	64	0.1%	(26)	(29.5%)
Total	101,716	100.0%	115,913	100.0%	14,196	14.0%

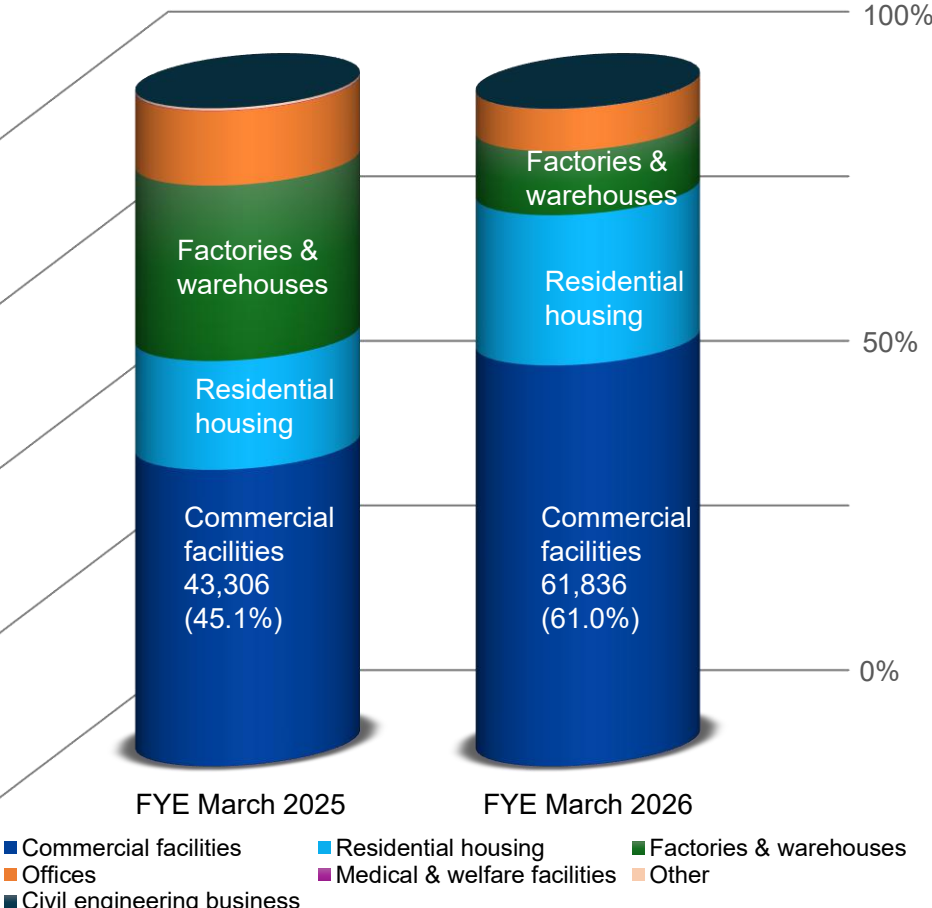


Breakdown by Category (3) Completed Construction Contracts (ICHIKEN Non-Consolidated)

■ Increased primarily in commercial facilities and residential housing, while factories & warehouses decreased.
 Note: ¥61,836 million for commercial facilities (YOY increase of 42.8%; 61.0% of the total)

(Millions of yen)

Completed Construction Contracts						
	FYE March 2025		FYE March 2026		Change	
	Amount	Share	Amount	Share	Difference	%
Commercial facilities	43,306	45.1%	61,836	61.0%	18,529	42.8%
Residential housing	15,907	16.5%	23,165	22.8%	7,258	45.6%
Offices	10,903	11.3%	6,469	6.4%	(4,433)	(40.7%)
Factories & warehouses	25,614	26.6%	9,875	9.7%	(15,738)	(61.4%)
Medical & welfare facilities	66	0.1%	11	0.0%	(55)	(82.6%)
Other	331	0.3%	39	0.0%	(292)	(88.1%)
Civil engineering business	49	0.1%	150	0.1%	101	205.5%
Total	96,178	100.0%	101,548	100.0%	5,369	5.6%

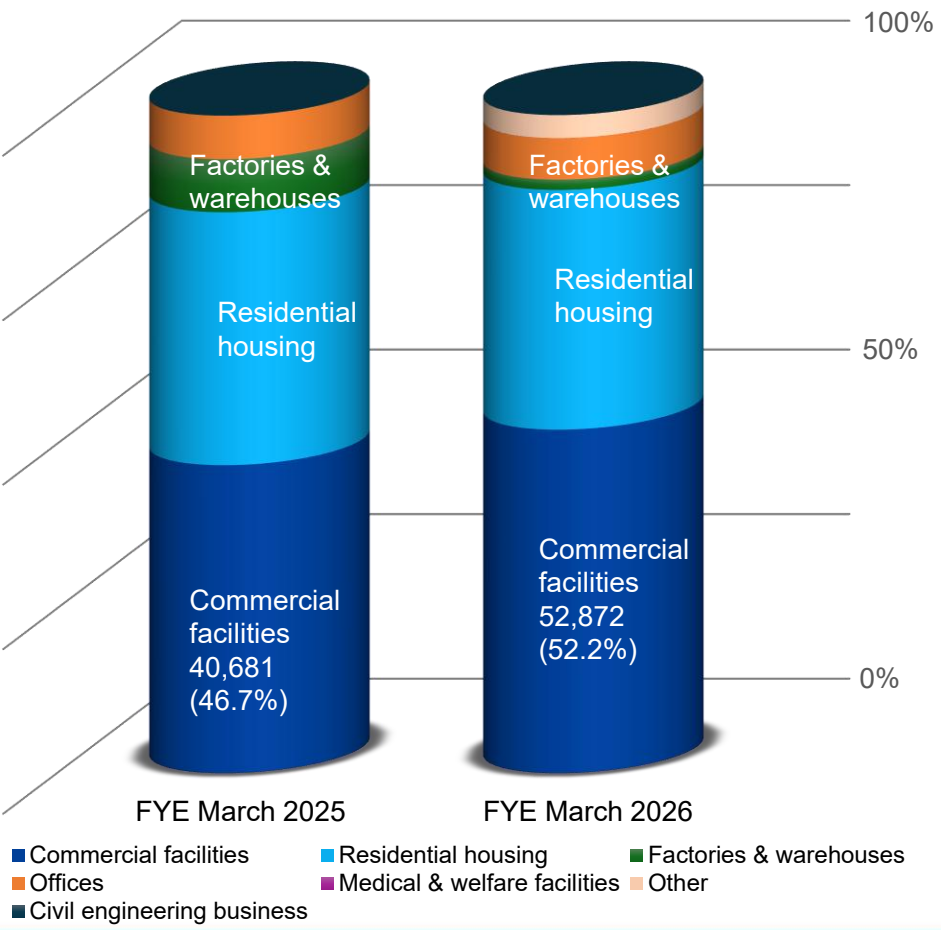


Breakdown by Category (4) Contracts Carried Over (ICHIKEN Non-Consolidated)

■ Contracts carried over to the next period totaled ¥101,328 million (YOY increase of 16.5%).
 Note: ¥52,872 million for commercial facilities (YOY increase of 30.0%; 52.2% of the total)

(Millions of yen)

	Contracts Carried Over					
	FYE March 2025		FYE March 2026		Change	
	Amount	Share	Amount	Share	Difference	%
Commercial facilities	40,681	46.8%	52,872	52.2%	12,190	30.0%
Residential housing	33,435	38.4%	36,933	36.4%	3,498	10.5%
Offices	5,757	6.6%	6,387	6.3%	629	10.9%
Factories & warehouses	7,002	8.1%	1,582	1.6%	(5,420)	(77.4%)
Medical & welfare facilities	-	-	10	0.0%	10	-
Other	-	-	3,542	3.5%	3,542	-
Civil engineering business	86	0.1%	-	-	(86)	-
Total	86,963	100.0%	101,328	100.0%	14,365	16.5%



Major Projects Completed & Orders Received (ICHIKEN Non-Consolidated)

Major Projects Completed

Project Name	Primary Building Application	Location
Cosmo Beauty Kobe Factory (Cosmo Beauty Kobe New Construction)	Factory	Hyogo
LOGIPORTAL Taisho (LOGIPORTAL Taisho New Construction)	Large logistics facility	Osaka
Ao-Terrace (Ome Ekimae Class 1 Urban Redevelopment Project)	Condominium building for sale	Tokyo
Mira Mall Higashi Kishiwada Ekimae (Higashi-Kishiwada Station Commercial Facility New Construction)	Commercial complex	Osaka
AEON MALL Tsudanuma South (Tsudanuma Block 12 Building New Store Construction)	Commercial complex	Chiba
FLAT Kodaira (Kodaira City Ogawa Higashi-cho Commercial New Construction)	Commercial complex	Tokyo

Major Orders Received

Project Name	Primary Building Application	Location
Mitsui Outlet Park Tama Minami-Osawa Block B Redevelopment	Commercial complex	Tokyo
APA Hotel & Resort Sapporo Ekimae New Construction	Lodging facility	Hokkaido
Camp Zama / Camp Sagami-hara Housing Renovation	Residential housing	Kanagawa
APA Hotel Kintetsu-Yokkaichi Ekimae New Construction	Lodging facility	Mie
Osaka Nipponbashi Hotel Project New Construction	Lodging facility	Osaka

Completed properties



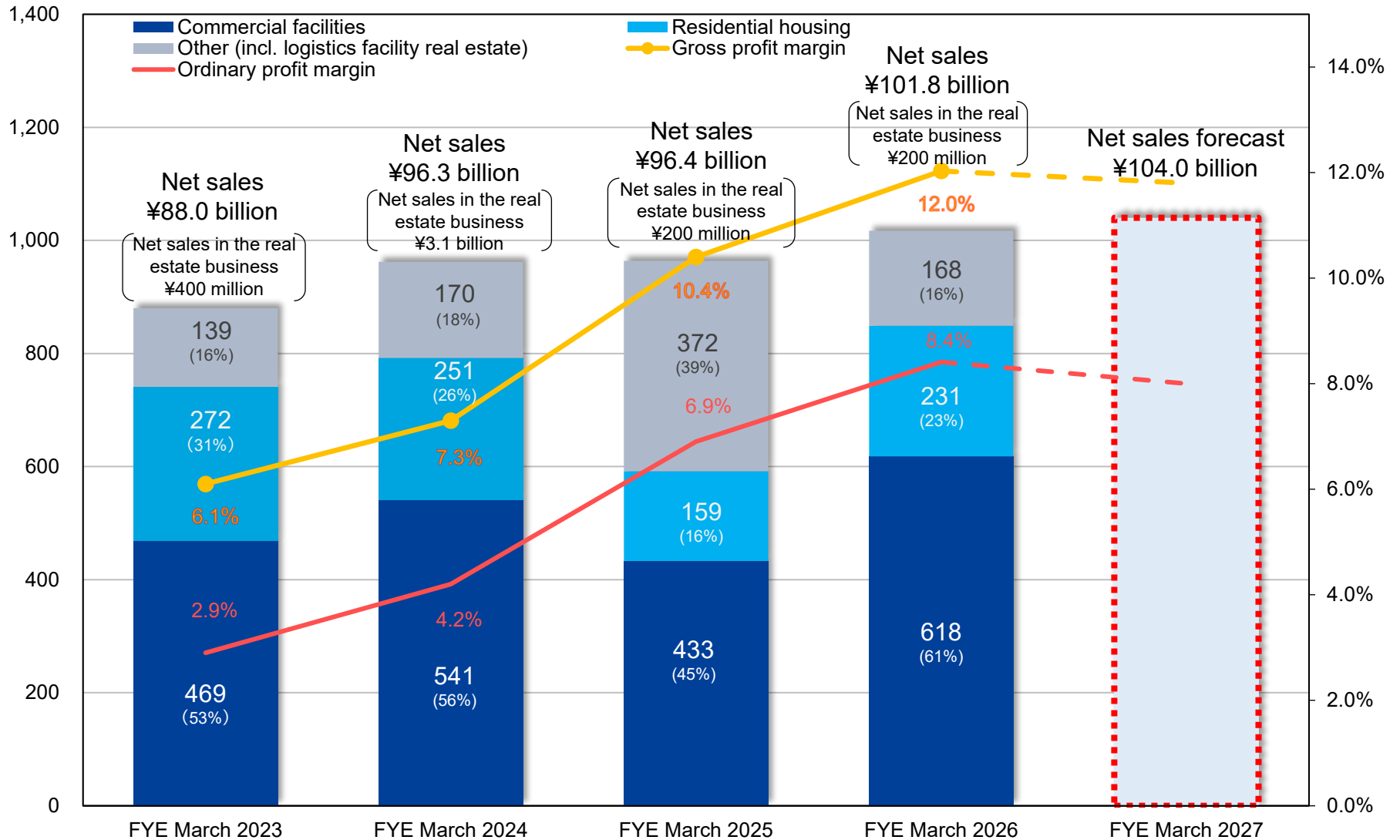
Cosmo Beauty Kobe Factory



Mira Mall Higashi Kishiwada Ekimae

Changes in Net Sales by Project Type (ICHIKEN Non-Consolidated, FYE March 2023 - FYE March 2027)

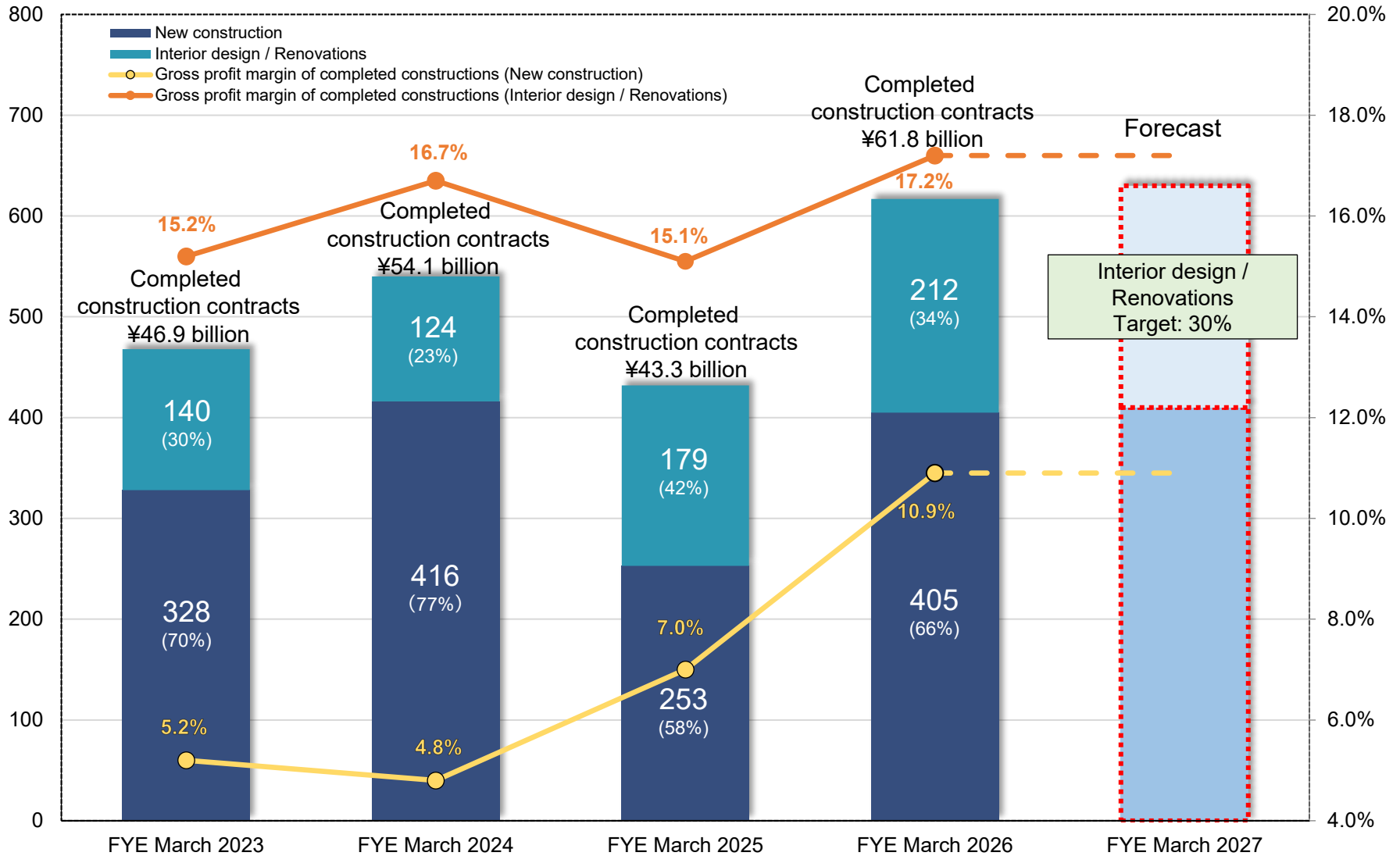
(Hundreds of millions of yen)



Changes in Completed Construction Contracts

[Commercial facilities: new construction vs. interior design work / renovations]
 (ICHIKEN Non-Consolidated, FYE March 2023–FYE March 2027)

(Hundreds of millions of yen)



Consolidated Balance Sheet

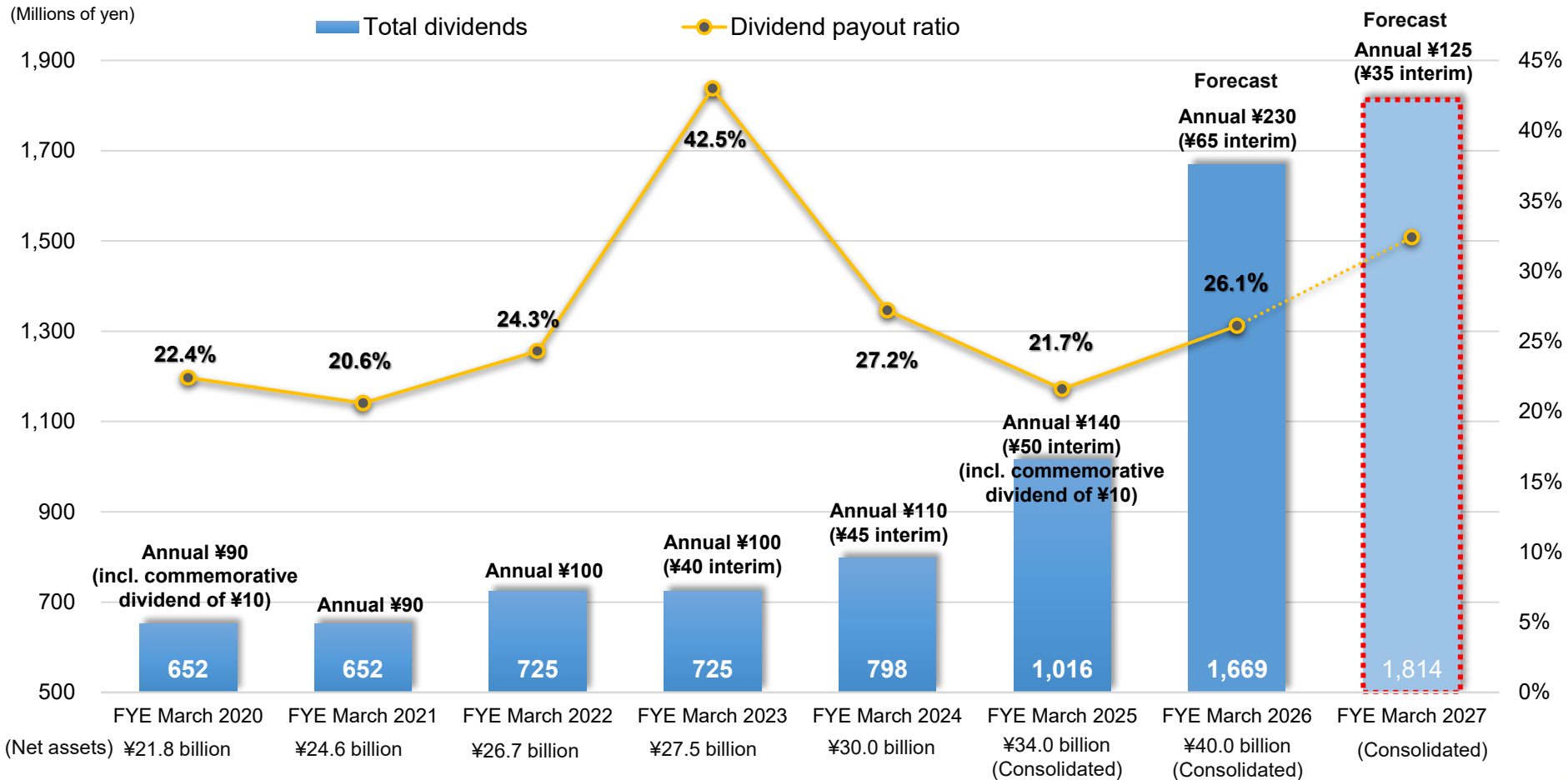
(Millions of yen)

	(Consolidated) As of March 31, 2025	(Consolidated) As of March 31, 2026	Change	(ICHIKEN Non- Consolidated) As of March 31, 2025	(ICHIKEN Non- Consolidated) As of March 31, 2026	Change
Total assets	67,584	74,436	6,852	65,169	71,944	6,774
Current assets	62,005	68,376	6,371	58,213	64,223	6,010
Non-current assets	5,578	6,060	481	6,956	7,721	764
Total liabilities	33,514	34,415	900	31,098	32,338	1,240
Current liabilities	27,085	28,852	1,766	24,683	26,499	1,815
Non-current liabilities	6,429	5,563	(866)	6,414	5,839	(575)
Total net assets	34,069	40,021	5,951	34,071	39,605	5,533
Owners' equity	34,047	39,999	5,951	34,049	39,583	5,533
Share acquisition rights	22	22	-	22	22	-

Per Share Dividends (FYE March 2020 - FYE March 2027)

- Ensure both investment for growth and stable shareholder returns.
- Forecast ¥125 in per share dividend for FYE March 2027 (Interim ¥35 Year-end ¥90)

Note: A stock split (1 share → 2 shares) was implemented on April 1, 2026; however, dividend amounts for FYE March 2020 through FYE March 2026 listed here are from prior to the split.



Key Indicators (FYE March 2024–FYE March 2027)

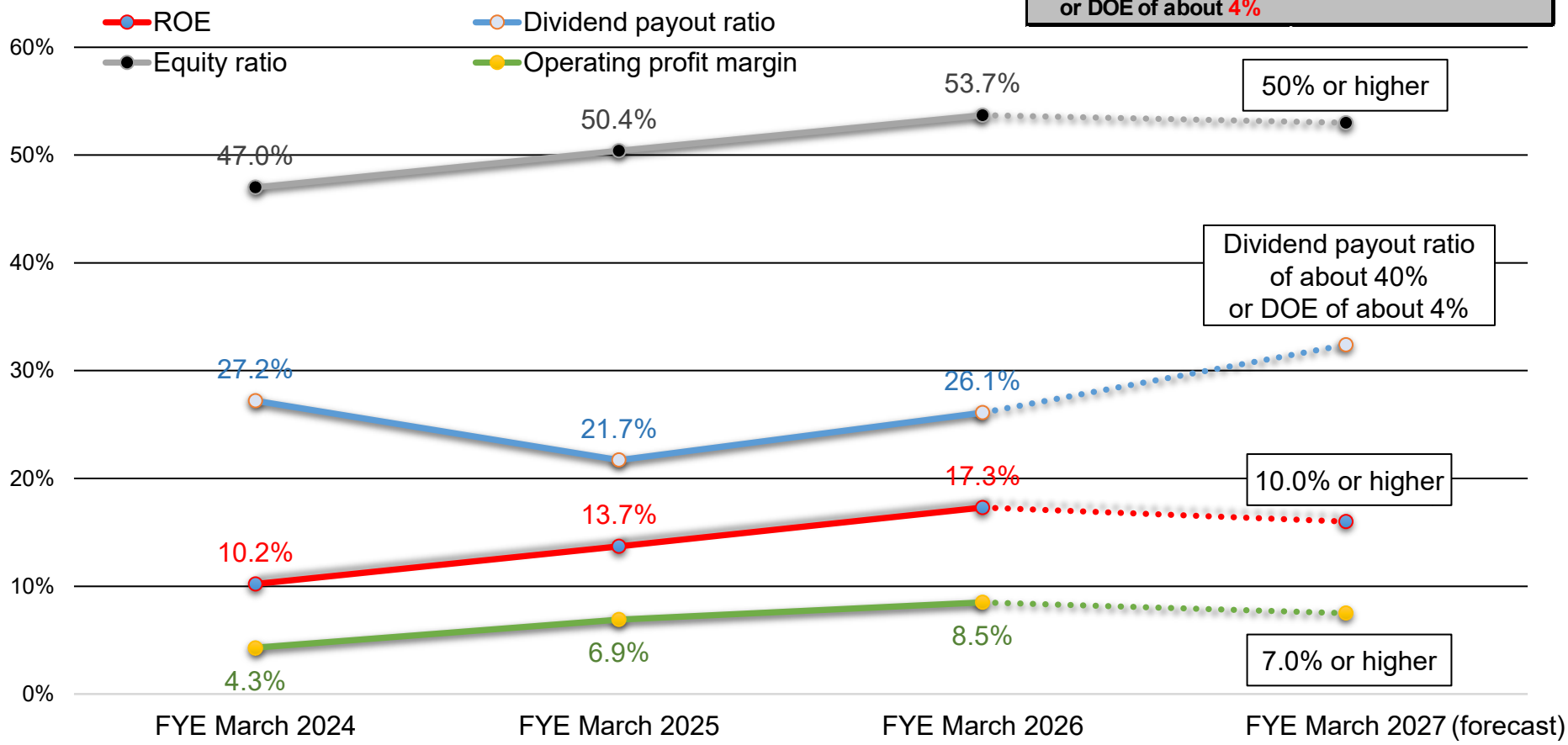
Key Indicators

Previous Medium-Term Business Plan (FY2023–FY2025)

ROE	Equity Ratio
8% or higher	50% or higher
Shareholder Returns	Operating Profit Margin
Dividend payout ratio of about 30%	About 5%

New Medium-Term Business Plan (FY2026–FY2028)

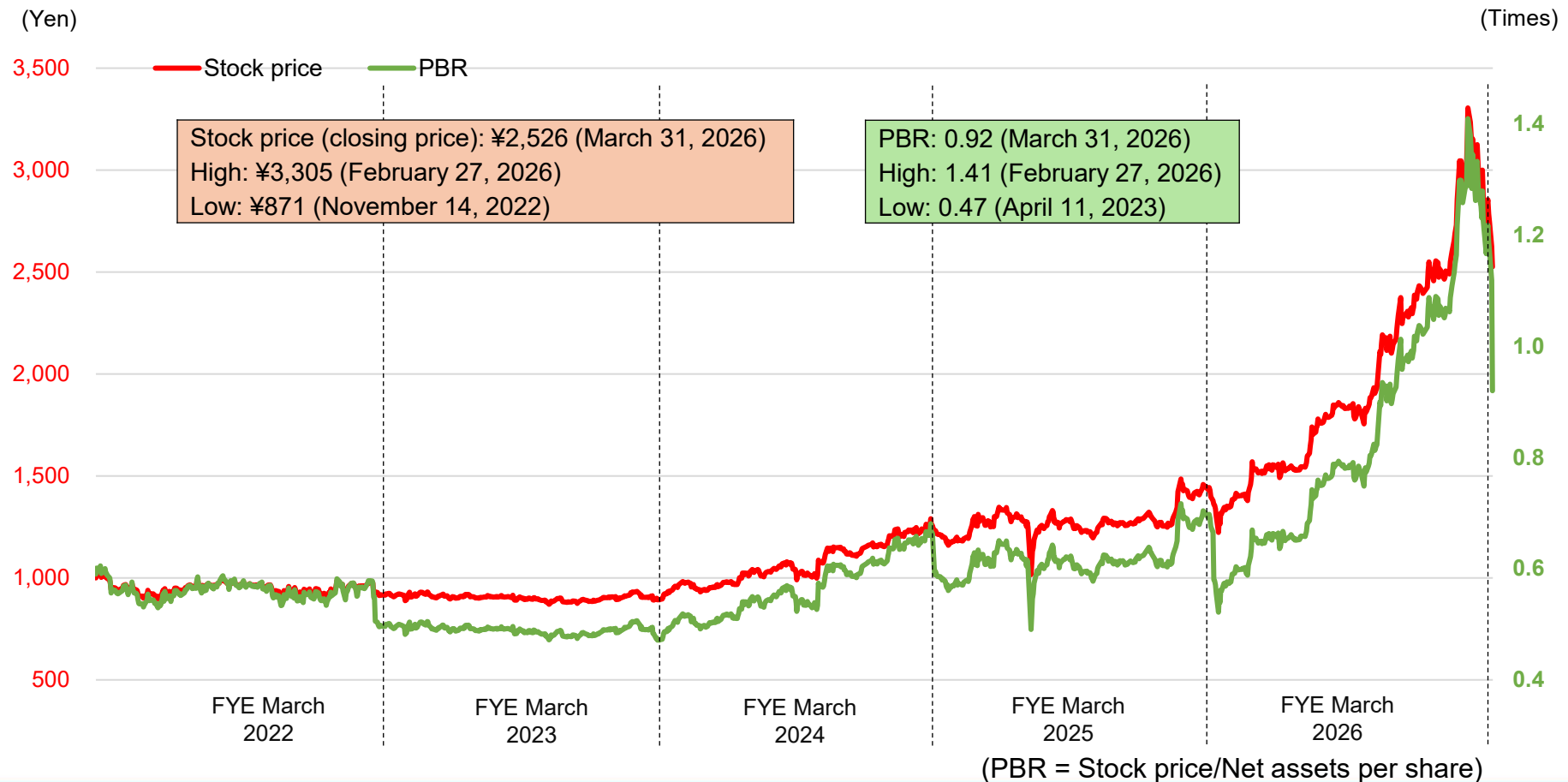
ROE	Equity Ratio
10% or higher	50% or higher
Shareholder Returns	Operating Profit Margin
Dividend payout ratio of about 40% or DOE of about 4%	7% or higher



Company Share Price (FYE March 2022 - FYE March 2026)

- Stock split (1 share → 2 shares) effective April 1, 2026
- Aiming to achieve the numerical targets of our medium- to long-term business plan toward further improvement of PBR.

- Stock prices have been retroactively adjusted to reflect the stock split through FYE March 2022.



Consolidated Statements of Cash Flows

		(Millions of yen)	
		FYE March 2025	FYE March 2026
Cash flows from operating activities	8,144	(3,232)	<p>[CF from operating activities] ¥3,232 million decrease in funds</p> <ul style="list-style-type: none"> • Profit before income taxes +¥9,109 million • Increase in trade payables +¥3,268 million • Decrease in costs on construction contracts in progress +¥1,143 million • Increase in notes and accounts receivable-trade and others (¥9,544 million) • Increase in consumption taxes refund receivable (¥2,742 million) • Income taxes paid (¥2,886 million)
Cash flows from investing activities	(1,353)	(271)	<p>[CF from investing activities] ¥271 million decrease in funds</p> <ul style="list-style-type: none"> • Proceeds from collection of guarantee deposits +¥170 million • Proceeds from sale of investment securities +¥154 million • Purchase of property, plant and equipment (¥532 million) • Purchase of intangible assets (¥102 million)
Cash flows from financing activities	75	(1,722)	<p>[CF from financing activities] ¥1,722 million decrease in funds</p> <ul style="list-style-type: none"> • Proceeds from long-term borrowings +¥1,005 million • Repayments of long-term borrowings (¥1,503 million) • Dividends paid (¥1,122 million)
Total cash flow	6,865	(5,225)	
Cash and cash equivalents at end of period*	19,889	14,663	

* Balances exclude non-cash items such as time deposits with maturities over three months.

FYE March 2027 Full-Year Consolidated Financial Results Forecast

- Net sales are expected to increase 1.7% from the previous fiscal year, with real estate held for sale expected to be sold.
- Profit is projected to decline due to higher personnel expenses and a decrease in extraordinary income, including income from the sale of strategic shareholdings in the previous fiscal year.
- Annual dividend is planned to be ¥125 (pre-split equivalent: ¥250, a de facto increase of ¥20).

(Millions of yen)

	(Consolidated) FYE March 2026 Results	(Consolidated) FYE March 2027 Forecast	YOY Change	Change (%)	(Non-consolidated) FYE March 2026 Results	(Non-consolidated) FYE March 2027 Forecast	YOY Change
	Amount	Amount			Amount	Amount	
Net sales	106,176	108,000	1,823	101.7	101,830	104,000	102.1
[Gross profit margin]	[12.3%]				[12.0%]		
Operating profit	9,033	8,500	(533)	94.1	8,549	8,000	93.6
Ordinary profit	8,954	8,400	(554)	93.8	8,559	8,000	93.5
Profit attributable to owners of parent	6,408	5,600	(808)	87.4	6,220	5,430	87.3
Dividends per share	¥230 Interim: ¥65.0 Year-end: ¥165.0	¥125 Interim: ¥35 Year-end: ¥90					

Note: The dividend amount for FYE March 2027 listed is from after the split (pre-split equivalent: ¥250).

II.

Overview of the Vision 2035 Long-Term Business Plan and the Medium-Term Business Plan (2026–2028)

Review of the Previous Medium-Term Business Plan (2023–2025)

Performance

We significantly exceeded the initial plan through growth in the construction business, gains from the sale of owned real estate, and the consolidation effect of M&A.

(Millions of yen)	Medium-Term Business Plan (2023–2025)			
	Target within the period	FY2023 Results	FY2024 Results*	FY2025 Results*
Net sales	93,000	96,373	98,999	106,176
Construction business	93,000	93,264	96,179	101,548
Real estate business	-	3,109	269	282
Subsidiaries (new)	-	-	2,551	4,345
Operating profit margin	About 5%	4.3%	6.9%	8.5%

* Transitioned to consolidated accounting from FY2024.

Financial

Although some investments were deferred, overall targets were largely achieved.

	Medium-Term Business Plan (2023–2025)			
	Target within the period	FY2023 Results	FY2024 Results	FY2025 Results
ROE	8% or higher	10.2%	13.7%	17.3%
Dividend payout ratio	About 30%	27.2%	21.7%	26.1%
Equity ratio	50% or higher	47.0%	50.4%	53.7%
Investment plan	About ¥10.0 billion	Approximately ¥7.6 billion over the three years of the plan period		

Factors Behind Improved Performance

Construction business

- Selection of orders based on a policy emphasizing profitability and productivity
- Higher net sales from orders for large logistics facilities placed by commercial clients
- Higher orders from pass-through of rising labor costs and price increases
- Improved profitability of interior design and renovation work for commercial facilities
- Consolidation effect from M&A of civil engineering company

Real estate business

- Sale of real estate held for sale boosted performance in the first year
- Proceeds from sales used for reinvestment to acquire new properties

Non-financial

Human capital management

- Establishment of the Risk Management Committee (with specialist subcommittees on environmental, social, and governance issues as advisory bodies)

DX initiatives

- Establishment of the DX Promotion Department (a dedicated department formed by dissolving the project structure and integrating the BIM Promotion Department)

Sustainability

- Launched awareness activities on SDGs and ESG to build a deeper understanding of sustainability

Source: Integrated Report p. 9 (in Japanese only)

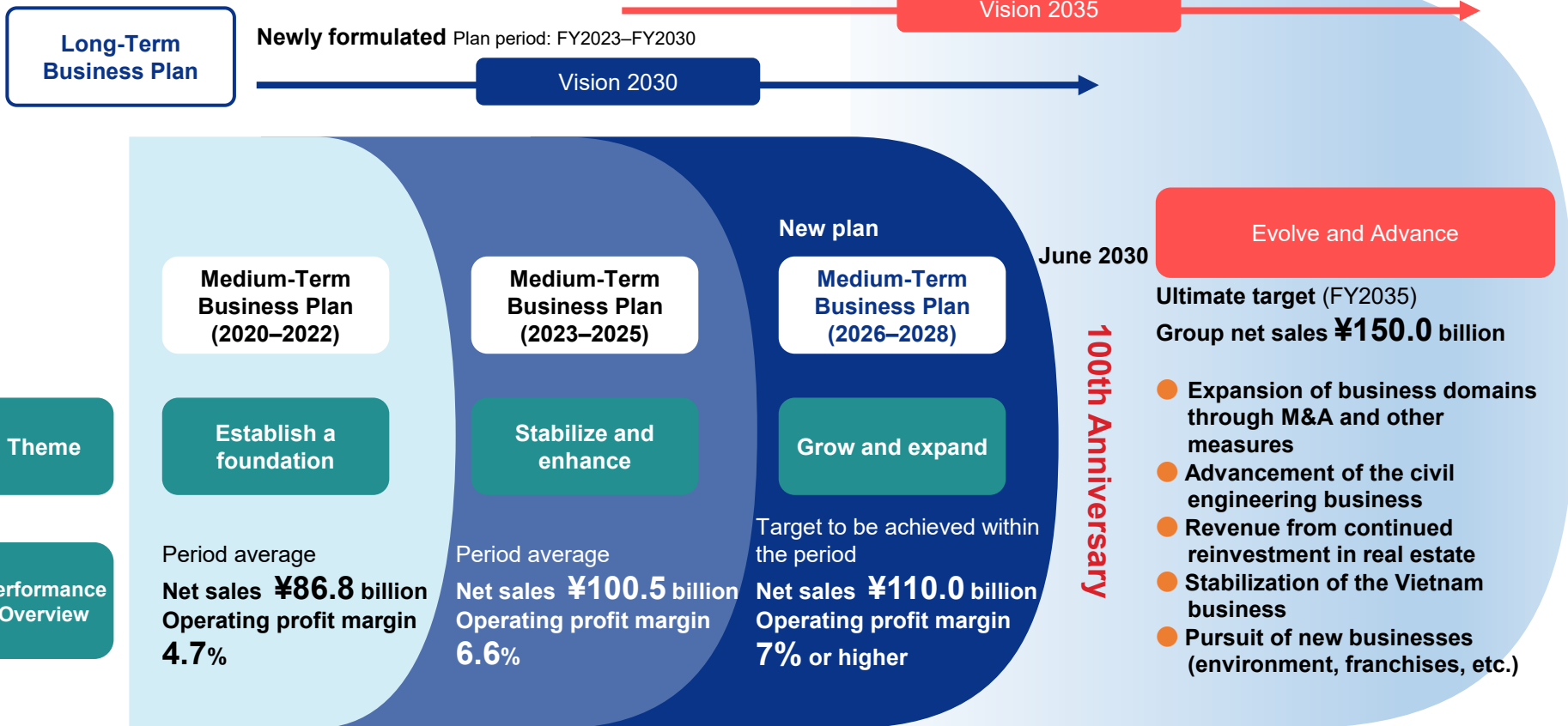
Vision 2035 Long-Term Business Plan

Corporate Vision (Target)

We aim to be a corporation that contributes to the sustainable development of society while continuing to achieve stable growth.

Changes in the business plans

Management targets revised upward Plan period: FY2026–FY2035



Source: Integrated Report p. 10 (in Japanese only)

Vision 2035 Long-Term Business Plan

Basic Policy

Evolve and Advance

- (1) Aim to stabilize and enhance our core construction business, expand real estate and overseas operations as strategic businesses, and grow our business domains to include new businesses
- (2) Achieve steady growth with commercial space construction as our core business
- (3) Pursue quality, safety, environmental responsibility, cost control, and productivity as a team of engineers
- (4) Enhance and stabilize our financial base
- (5) Pursue a comfortable workplace and improve the capabilities and job fulfillment of each and every employee
- (6) Continuously respond to societal needs and build a company that can adapt to a changing environment

Management Goals

Targets to Strengthen Business Continuity (Going Concern)

Item	Vision 2030		Vision 2035
	Target	Simple average of actual results from FY2023–FY2025	
Net sales	¥100.0 billion	¥100.5 billion	¥150.0 billion
Operating profit margin	About 5%	6.6%	7% or higher
ROE	8% or higher	13.7%	10% or higher
Dividend payout ratio	About 30%	25%	About 40%–45%



Investment Details

Business Expansion and Strengthening of Management Foundation — Investment Details (Total investment: ¥40.0 billion*)

* Based on recognized investment expenditures through FY2035.

Key initiatives under consideration for the medium to long term (FY2026–FY2035)

Growth investment

- Expansion of business domains through M&A
- Advancement of the civil engineering business (target: 10% of business composition)
- Pursuit of new businesses (environment, franchises, SPC utilization, etc.)
- Investment in construction technology field (construction methods, establishment of a technology center, etc.)

Real estate business

- Continued reinvestment in real estate (record stable revenue)

Overseas business

- Recruitment of non-Japanese personnel and educational provision on the construction needs of Japanese companies
- Partnership with local Vietnamese subsidiaries through M&A and other means

Human resources development

- Training and recruitment of construction managers (site managers)
- Training of senior management and technical personnel, and recruitment of external talent

DX-related

- Business transformation through AI and redeployment of human resources
- Rebuilding of the internal system environment (core systems, etc.)

Source: Integrated Report p. 10 (in Japanese only)

Basic Policy and Business Strategy

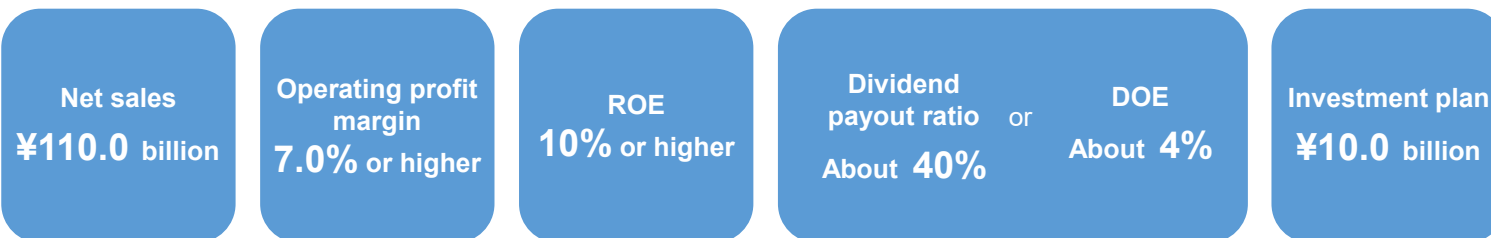
Entering the growth and expansion phase
— maintaining consolidated net sales of over ¥100.0 billion and strengthening profitability —

Basic Policy

Strengthen growth investment and profitability

Management Goals

Medium-Term Business Plan (2026–2028) (Target to be achieved within the period)



Business Strategy

Strengthen the construction business

- Priority areas: construction and renovation of commercial facilities as our core business

Promote initiatives that complement the construction business

- Real estate business: complement the construction business with continued investment (continued reinvestment)
- Overseas business: strengthen the framework of the Vietnam business
- New businesses: explore revenue streams outside existing businesses (environment, franchises, etc.)

Source: Integrated Report p. 11 (in Japanese only)

Financial and Capital Strategy (Financial KPIs)

Aim to implement stable dividends while balancing retained earnings and investment

Shareholder Returns

Continue stable dividends

Basic Policy on Shareholder Returns (Summary)

Decisions are made with a focus on improving corporate value and providing stable dividends through business growth and expansion, while taking into account the need to build up retained earnings in preparation for future growth and expansion.

Medium-Term Business Plan (2026–2028) Policy during the plan period

Dividend payout ratio of about 40% or DOE of about 4%

Medium-Term Business Plan (2026–2028) Targets

Capital efficiency	ROE	10% or higher
Financial soundness	Equity ratio	50% or higher
	D/E ratio	0.3 times or less
Shareholder returns	Dividend payout ratio	About 40%
	DOE	About 4%

Financial Soundness

Equity ratio of 50% or higher

- Enhance net assets to a level comparable to other construction companies of similar scale
 - ➔ Aim for net assets of approximately ¥50.0 billion as a near-term target
- In the construction industry, payments to partner companies are made in advance, making it necessary to maintain a certain level of cash and deposits (generally equivalent to about two months of monthly revenue). Furthermore, preparations are needed to address the growing trend toward cash payments following the enforcement of the Proper Transactions Act
- D/E ratio of 0.3 times or less
- Approximately 30%–40% of net profit as a guideline for repaying investment funds

ROE

Sustainably achieve a level that exceeds the cost of equity

- Achieved double-digit ROE under the Medium-Term Business Plan (2023–2025)
- Aim for a target ROE of 10% or higher while balancing shareholder returns and retained earnings

Source: Integrated Report p. 11 (in Japanese only)

New Medium-Term Business Plan (2026–2028)

Financial and Capital Strategy (Capital Allocation Policy)

Implement **¥10.0 billion** in growth investment over **three** years as part of efforts toward stable revenue recognition and sustained growth

Note: Amounts are based on recognized investment expenditures. Figures are approximate and may be reallocated flexibly depending on circumstances.

Cumulative total
for FY2026–FY2028

IN	OUT
Debt financing About ¥4.5 billion (Note 1)	Growth investment About ¥10.0 billion
Operating cash flow and asset sales of owned real estate and more About ¥11.0 billion	
	Shareholder returns Around ¥5.5 billion (Note 2)



Real estate development

- Increase building value through conversion (renovation/refurbishment) of owned properties
- Acquire new income-generating properties, including those intended for long-term holding

¥4.0 billion



M&A, etc.

- M&A for business expansion (primarily in the construction business and adjacent fields)
- Strengthen the Vietnam business (secure human resources, build the foundation of the Ho Chi Minh City Sales Office)

¥3.5 billion



Human resources development

- Educate the next generation of engineers (developing successors, BIM and IT capability improvement)
- Recruit and train senior management and technical personnel
- Recruit and train DX personnel

¥1.5 billion



DX-related

- IT infrastructure investment for DX
 - ➔ Accelerate the digitization of analog information (digitization)
 - ➔ Advance business transformation using digital technologies (digitalization)

¥1.0 billion



Shareholder returns

- Dividend payout ratio of about **40%** or DOE of about **4%**

¥5.5 billion



(Note 1) Financing through M&A and other means will be implemented flexibly depending on the transaction.

(Note 2) If there are no transactions meeting the required investment level, funds will be allocated flexibly to shareholder returns.

Source: Integrated Report p. 12 (in Japanese only)

Strengthening the Management Foundation

Initiatives for human capital management

Promote the creation of systems and a workplace environment where employees can feel fulfillment in their work to secure and develop human resources aimed at expanding business scale

Employee development	Develop creative and diverse human resources who can embody ICHIKEN's "Purpose"
Preventing attrition	Improve productivity through labor management and DX, and reduce on-site workload
Strengthening recruitment	Generate flexible ideas for securing diverse human resources and working styles
Improving job fulfillment	Enhance work-life balance through productivity improvements and promote the active participation of women

DX initiatives

Aim to improve operational efficiency and productivity through digital technology as a foundation

Aim for growth and expansion through "ICHIKEN-style DX"

"Advance"

- ▶ "Advance" the introduction of digital tools from the perspectives of construction sites, sales, and back-office operations

"Raise"

- ▶ Have each and every employee "raise" their awareness of digitalization

"Build"

- ▶ "Build" a sustainable and prosperous future through next-generation human resources development and stronger digital education

Sustainability initiatives

Promote the creation of a low-carbon and circular society as a construction company, contribute to a sustainable future, create safe and secure workplace environments, and aim to be a company where employees can continue to work for the long term, all with the global environment as our top priority

- Priority issue (1) Improve employee satisfaction by creating a safe, secure, and comfortable working environment
- Priority issue (2) Promote initiatives to reduce our environmental toll in order to maintain living spaces in a sustainable manner
- Priority issue (3) Pass the appeal and potential of the construction industry down to the next generation so that future generations may also prosper (foster the ability to build the future)



ICHIKEN supports the principles of the SDGs and will actively promote initiatives aimed at creating a sustainable society.

Source: Integrated Report p. 12 (in Japanese only)

BIM

Technology that leads to improved productivity and the creation of new value

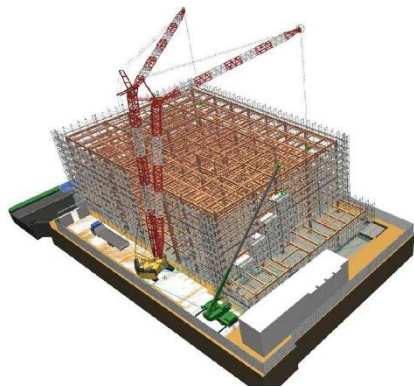
Full-scale introduction of BIM*1 began in 2016. 3D renderings of completed buildings facilitate consensus-building with clients regarding the shape, finishing materials, lighting, and other elements before work begins at the construction site, followed by interference checks for tasks across architectural, structural, and mechanical design, and construction simulations, such as temporary work planning and steel frame erection, all of which reduce rework at construction sites and contribute to smooth schedule management as well as improved safety management and quality control through the visualization of construction details.



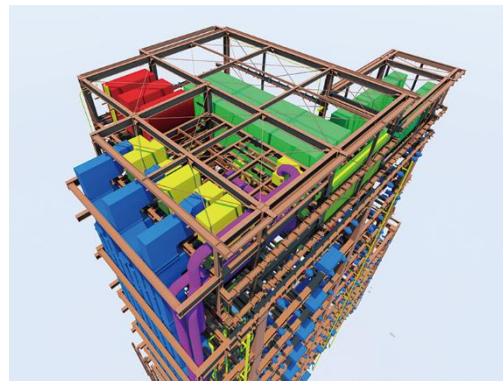
Design BIM

*1: What is Building Information Modeling (BIM)?

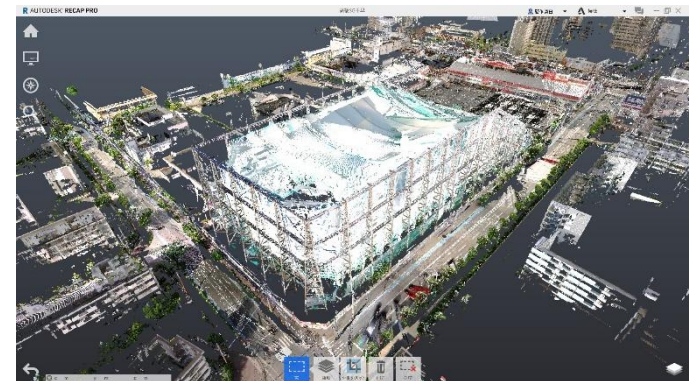
BIM is the process of constructing a building information model that combines 3D geometric data created on a computer with attribute information about the building, such as the names, areas, materials and specifications, performance, and finishes of each room.



Production (Construction) BIM



Cost estimation BIM



BIM modeling using 3D scanner

Source: Integrated Report p. 15 (in Japanese only)

ZEB

Technology that contributes to a better future for people and the environment

Net Zero Energy Building (ZEB)*2 refers to buildings that minimize energy consumption and achieve self-sufficiency through on-site energy generation. The expansion and adoption of ZEB is required to achieve CO₂ reduction targets, and client interest has also grown. ICHIKEN is also advancing efforts in environmentally friendly, energy-efficient construction in a range of ways, including reducing environmental impact, conserving resources, and saving energy, working toward achieving both energy conservation and on-site energy generation. We incorporate ZEB technology into design and construction projects for stores, our area of expertise, and offer environmentally friendly, forward-looking ZEB store development to help our clients bring their visions to life.

*2: What is Net Zero Energy Building (ZEB)?

ZEB are buildings built to significantly reduce energy consumption while maintaining indoor environmental quality through the active use of natural energy and the introduction of high-performance building systems, and by incorporating renewable energy, maximize energy self-sufficiency, with the aim of bringing the annual primary energy consumption balance to zero.

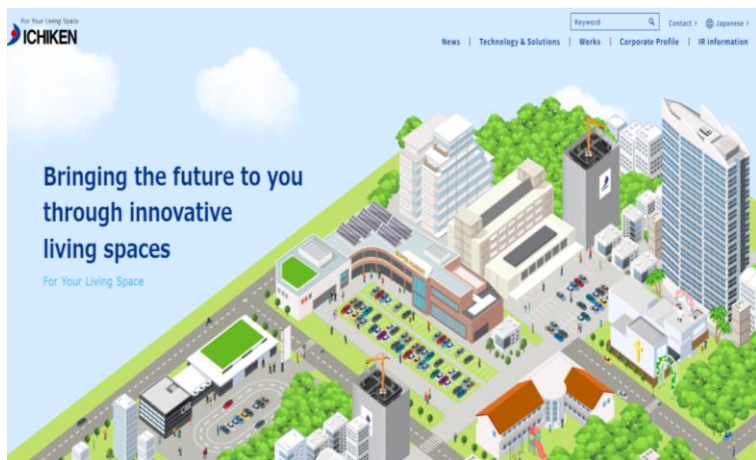


Source: Integrated Report p. 16 (in Japanese only)

Corporate Message

Bringing the future to you through innovative living spaces ~For Your Living Space~

This message to all of our stakeholders, including customers, business partners, community members, as well as our employees and their families, embodies our corporate commitment to creating and proposing a vision for the future through our living space business, aiming to realize a rich and comfortable society and improve job fulfilment for our employees.



ICHIKEN website

Discover ICHIKEN
with video

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You can watch many videos
about ICHIKEN's history
and business.



(in Japanese)

- These materials were prepared by ICHIKEN Co., Ltd. (the “Company”) to promote understanding of the Company and are not intended to solicit investment.
- While care has been taken to ensure accuracy in preparing these materials, we cannot guarantee their complete integrity.
- We assume no liability for any losses or damages incurred as a result of the information contained herein.
- The financial forecasts and projections contained within these materials have been made by the Company based on information available at the time of preparation and involve potential risk and uncertainty. Changes in the business environment and various other factors may thus result in financial performance that materially differs from the projections referred to or indicated herein.

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